# The Redeemer C.E. Primary School



# HEADTEACHER APPLICATION INFORMATION

**November 2021** 

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Dear Prospective Head Teacher,

We are writing to you as elected members of the Year 6 School Council. We would like to thank you for taking the time to read our letter and we hope that this letter can give you an insight into how great our school is.

Firstly, we would like to tell you all about The Redeemer school family, and explain

why this school is an amazing place to learn where we all have the chance to grow and succeed. We believe that it is important to have a Head Teacher who is loving and believes that every student has the potential to grow in the 'Light of Christ'.

We are looking for a Head Teacher who can guide us in the right direction, and be somebody who we can always rely on no matter how tough situations may get. At The Redeemer we treat each other like one big family, and from the moment you come to visit our school you will see a school community that demonstrates our core values of; Wisdom, Hope, Friendship, Compassion, Forgiveness, Thankfulness and Love.



There are lots of qualities that we would like from a Head Teacher and we are looking for somebody who can display all the qualities that our past Head Teacher has shown us over the years, from believing in us, always putting our interests first and being somebody who brings a positive energy in and around school.

We would like to thank you for taking the time to read our letter and we hope that you would consider visiting our school before you apply to see how great it really is.

Yours Sincerely,

The School Council

## The Redeemer C of E Primary School

Headteacher: Mrs M.Smith

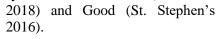
Jack Walker Way | Fernhurst Farm | Blackburn | BB2 4JJ
Telephone: 01254 296400 | Fax: 01254 296401
Email: office@theredeemer.blackburn.sch.uk
www.theredeemercep.co.uk



#### Dear Applicant,

Thank you for your interest in the post of Headteacher at The Redeemer Church of England Primary School and Executive Headteacher at St. Stephens C of E Primary School, Tockholes.

As distinctively Christian schools we are dedicated to 'Believing, loving, caring, sharing. Everyone growing in the Light of Christ.' This is reflected in our academic achievement, with the schools graded by OFSTED as 'Outstanding' (Redeemer 2013) and 'Good' (St. Stephen's 2016) as well as by SIAMS as Excellent (Redeemer





The Redeemer is a very popular two-form entry school built in 2006, with over 400 children on roll. We believe our collaboration with St. Stephens, a small rural school which caters for a maximum of 70 pupils and is 10-minutes' drive away, strengthens both schools.

Rooted in the 'Agape' love of God we have a hard-working and dedicated staff-team who often go above and beyond to serve our pupils needs.

Our children are a joy. Over their time at school, we love how they

grow in confidence to live out our Christian values of friendship, compassion, forgiveness, wisdom, thankfulness, and hope.

We are at the centre of a strong community which includes parents, carers, grandparents and our church community – most clearly represented at our Friday morning collective worship where all are invited to attend.

Our enthusiastic and dedicated governing board are seeking to employ a Headteacher who will continue to drive our Christian mission and will boldly lead both schools in excellence, inspiring staff and pupils to fulfil their true potential.

You can find out more information on our school websites at <a href="https://www.theredeemercep.co.uk/">https://www.theredeemercep.co.uk/</a> and <a href="https://www.tockholesschool.org.uk/">https://www.tockholesschool.org.uk/</a>

















If you wish to arrange a visit, please contact our Office and Finance Manager Amanda Jones on 01254 296400 or email: <a href="mailto:amanda.jones@theredeemer.blackburn.sch.uk">amanda.jones@theredeemer.blackburn.sch.uk</a>

Yours sincerely,

Chris Anderton Chair of Governors Redeemer CE Primary School

Paul Adnitt Chair of Governors St. Stephen's Tockholes CE Primary School



#### The Redeemer CE Primary School

#### **Appointment of Headteacher**

#### Autumn 2021

#### **Agreed Timetable**

Initial meeting of the governing body 5 pm on Monday, 1st November, 2021

(online).

Advertisement appears Monday, 8<sup>th</sup> November 2021.

Closing dates for applications Wednesday, 24th November 2021 at

5:00pm.

Shortlisting meeting Monday, 29th November 2021 at 5 pm (at

school)

Interview day 1 Wednesday 8<sup>th</sup> December 2021.

Interview day 2 Thursday 9<sup>th</sup> December 2021 (all day).

New headteacher takes up post Beginning of summer term 2022.

#### **IPR (Individual Pay Range for HT)**

Agreed as **L17** (£62,570) **to L24** (£73,559) plus an additionmal payment of £5,000 as a permanent part of the headteacher's annual salary.

## The Redeemer C of E Primary School

Headteacher: Mrs M.Smith

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Headteacher of The Redeemer Church of England Primary and Executive Headteacher of St. Stephen's Church of England Primary School, Tockholes, Lancashire

#### **HEADTEACHER**

Leadership Pay Spine, Group 3, ISR L17 – 24 plus a £5,000 Additional Payment as a permanent part of the headteacher's annual salary.

Required beginning of summer term 2022.

The Governors invite applications for the post of Headteacher of our outstanding Church of England Primary School.

This is an exciting and unique opportunity for a highly effective, inspirational and outward-facing leader to work with a team of amazing children and motivated staff in both schools. The Redeemer is a two form entry school which moved to its new building in 2006. It has been judged as outstanding by both Ofsted and SIAMS. St. Stephen's is a village school, less than 10 minutes' drive away, which caters for a maximum of 70 pupils across all years. With the guidance and leadership of the Redeemer, St Stephen's has moved from requiring improvement to good by both Ofsted and SIAMS. Each school has a distinctive Christian ethos and vision which is grounded in both the day to day life of the schools and in the improvement plans.

#### We offer:

- A caring, inclusive school community built on Christian values.
- Supportive and dedicated staff committed to enabling all children to achieve with a record of delivering excellent education.
- Well-motivated, enthusiastic and confident children who love learning.
- Strong links with the Church and community.
- A supportive school with a strong governing body committed to providing opportunities for continued professional development.

An excellent environment for learning in a modern building with excellent facilities.

#### The successful candidate will have:

- Substantial experience as a headteacher **or** deputy headteacher of a primary school.
- An active Christian commitment with the ability to sustain and develop the Christian ethos and values of the school.
- A proven track record of effective leadership and management of people and a commitment to working in partnership with governors, staff, parents, other schools and the local community.
- A clear vision for an innovative, progressive, forward-thinking and outward-facing school, together with the ability to communicate that vision to all people.
- The capacity to provide inspirational, enthusiastic and innovative educational leadership that is demonstrated through improved outcomes for children.
- A caring and considerate attitude towards children which recognises each child as an individual and encourages them to reach their full potential.
- Evidence of recent and appropriate professional development for the role of Headteacher.

The Redeemer CE Primary School is committed to promoting the welfare of children and expects all staff to share this commitment. The successful applicant will need to: undertake an enhanced DBS check, provide suitable references, provide evidence of qualifications and be subject to identity checks.

If you would like to find out more about the schools please visit our websites:

https://www.theredeemercep.co.uk/

and http://www.tockholesschool.org.uk/

However, to truly get a feel for both of these fabulous schools and to understand the real opportunity to build on their successes, a visit is highly recommended. To arrange a visit please contact Amanda Jones our Office and Finance Manager on 01254 296400 or email <a href="mailto:amanda.jones@theredeemer.blackburn.sch.uk">amanda.jones@theredeemer.blackburn.sch.uk</a>

Closing Date for Applications: 5:00pm, Wednesday 24th November 2021.

**Interview day 1: Wednesday, 8<sup>th</sup> December, 2021.** Any shortlisted candidates will need to be available to undertake tasks on this visit as part of the interview process.

Interview day 2: Thursday, 9th December, 2021.

Application packs can be accessed online and these must be submitted in word document format.

#### The Redeemer CE Primary School



#### Headteacher Job Description November 2021

Believing, loving, caring, sharing, Everyone growing in the Light of Christ'

This job description reflects the **Headteachers' Standards** (2020). These standards are built upon The Teaching Standards (2012) which apply to all teachers, including Headteachers.

The appointment is subject to the current conditions of employment of Headteachers, contained in the **School Teachers' Pay and Conditions** document and other current educational and employment legislation, including that of the Department for Education and in the terms of the National Society contract. In carrying out his/her duties, the Headteacher shall consult, where appropriate, with the Local Authority, the Diocesan Authority, the Governing Board, the staff of the school, its pupils and the parents of its pupils.

#### A. The Core Purpose of the Headteacher

The core purpose of the Headteacher is to create, inspire and embody a distinctive Christian ethos and culture in this church school, embedding a unambiguous Christian vision that seeks to empower all stakeholders to experience 'life in all its fulness' (John 10:10). The headteacher will provide professional leadership and management for the school that ensures compliance with the Trust Deed and enhances the Christian character of the school. This will promote a secure foundation from which to achieve high standards in all areas of the school's work. To gain this success the Headteacher must establish high quality education by effectively managing teaching and learning and using personalised learning to realise the potential of all pupils. The Headteacher should establish a culture that promotes excellence, equality and high expectations of all pupils within a strong Christian ethos.

The Headteacher is the leading professional in the school. Accountable to the Governing Board, the Headteacher provides vision, leadership and direction for the school and ensures that it is managed and organised to meet its aims and targets. The Headteacher, working with others, is responsible for evaluating the school's performance to identify the priorities for continuous improvement and raising standards; ensuring equality of opportunity for all; developing policies and practices; ensuring that resources are efficiently and effectively used to achieve the school's aims and objectives and for the day-to-day management, organisation and administration of the school.

As a leader of a church school, the Headteacher is responsible for ensuring that the provision of high quality worship and Religious Education consistent with the teachings of the Church of England/Methodist Church are central.

The Headteacher, working with and through others, secures the commitment of the wider community to the school by developing and maintaining effective partnerships with, for example, schools, other services and agencies for children, the Local Authority, the Diocese/Methodist District, higher education institutions and employers. Through such partnerships and other

activities, Headteachers play a key role in contributing to the development of the education system as a whole and collaborate with others to raise standards locally.

Drawing on the support provided by members of the school community, the Headteacher is responsible for creating a productive learning environment which is engaging and fulfilling for all pupils.

#### **B.** Headteacher Standards

#### 1. School culture

#### Headteachers:

- establish and sustain the school's Christian ethos and strategic direction in partnership with those responsible for governance and through consultation with the school community and wider Diocese/Methodist Circuit
- create a culture where pupils experience a positive and enriching school life
- uphold ambitious educational standards which prepare pupils from all backgrounds for their next phase of education and life
- promote positive and respectful relationships based on Biblical values across the school community and a safe, orderly and inclusive environment
- ensure a culture of high staff professionalism.

#### 2. Teaching

#### Headteachers:

- establish and sustain high-quality, expert teaching across all subjects and phases, built on an evidence-informed understanding of effective teaching and how pupils learn
- ensure teaching is underpinned by high levels of subject expertise and approaches which respect the distinct nature of subject disciplines or specialist domains
- ensure effective use is made of formative assessment
- ensure that the teaching of Religious Education is high quality and consistent with the teachings of the Church of England.

#### 3. Curriculum and assessment

#### Headteachers:

- ensure a broad, structured and coherent curriculum entitlement which sets out the knowledge, skills and values that will be taught
- ensure that a high quality enquiry based Religious Education curriculum is used which is consistent with Church of England teaching
- establish effective curricular leadership, developing subject leaders with high levels of relevant expertise with access to professional networks and communities
- ensure that all pupils are taught to read through the provision of evidence-informed approaches to reading, particularly the use of systematic synthetic phonics in schools that teach early reading
- ensure valid, reliable and proportionate approaches are used when assessing pupils' knowledge and understanding of the curriculum.

#### 4. Behaviour

#### Headteachers:

- drawing on the Christian vision of the school, establish and sustain high expectations of behaviour for all pupils, built upon relationships, rules and routines, which are understood clearly by all staff and pupils
- ensure high standards of pupil behaviour and courteous conduct in accordance with the school's behaviour policy
- implement consistent, fair and respectful approaches to managing behaviour
- ensure that adults within the school, model and teach the behaviour of a good citizen, according to Christian values.

#### 5. Additional and special educational needs and disabilities

#### Headteachers:

- ensure the school holds ambitious expectations for all pupils with additional and special educational needs and disabilities
- establish and sustain culture and practices that enable pupils to access the curriculum and learn effectively
- ensure the school works effectively in partnership with parents, carers and professionals, to identify the additional needs and special educational needs and disabilities of pupils, providing support and adaptation where appropriate
- ensure the school fulfils its statutory duties with regard to the SEND code of practice.

#### 6. Professional development

#### Headteachers:

- ensure staff have access to high-quality, sustained professional development opportunities, aligned to balance the priorities of whole-school improvement, team and individual needs
- prioritise the professional development of staff, ensuring effective planning, delivery and evaluation which is consistent with the approaches laid out in the standard for teachers' professional development
- ensure that professional development opportunities draw on expert provision from beyond the school, as well as within it, including nationally recognised career and professional frameworks and programmes to build capacity and support succession planning
- ensure that professional development opportunities are provided that enable a deeper understanding and effective development of the Christian ethos, worship and Religious Education in the school, including drawing on expert provision at National Church and Diocesan level.

#### 7. Organisational management

#### Headteachers:

- ensure the protection and safety of pupils and staff through effective approaches to safeguarding, as part of the duty of care
- prioritise and allocate financial resources appropriately, ensuring efficiency, effectiveness and probity in the use of public funds
- ensure staff are deployed and managed well, with due attention paid to workload

- establish and oversee systems, processes and policies that enable the school to operate effectively and efficiently
- ensure rigorous approaches to identifying, managing and mitigating risk.

#### 8. Continuous school improvement

#### Headteachers:

- make use of effective and proportional processes of evaluation to identify and analyse complex or persistent problems and barriers which limit school effectiveness as a church school and identify priority areas for improvement
- develop appropriate evidence-informed strategies for improvement as part of welltargeted plans which are realistic, timely, appropriately sequenced and suited to the school's context
- ensure careful and effective implementation of improvement strategies which lead to sustained school improvement over time, including improving performance against the SIAMS criteria.

#### 9. Working in partnership

#### Headteachers:

- forge constructive relationships beyond the school, working in partnership with parents, carers, the church and the local community
- commit their school to work successfully with other schools and organisations in a climate of mutual challenge and support
- establish and maintain working relationships with fellow professionals and colleagues in the Diocesan Authority and across other public services to improve educational outcomes for all pupils.

#### 10. Governance and accountability

#### Headteachers:

- understand and welcome the role of effective governance, upholding their obligation to give account and accept responsibility
- establish and sustain professional working relationships with those responsible for governance
- ensure that staff know and understand their professional responsibilities and are held to account
- ensure the school effectively and efficiently operates within the required regulatory frameworks and meets all statutory duties.

The applicant will be required to safeguard and promote the welfare of children and young people. The Headteacher is expected to demonstrate this commitment to safeguarding and promoting the welfare of children and young people and is expected to hold all staff and volunteers accountable for their contribution to the safeguarding regulations.

This job description forms part of the contract of employment of the person appointed to the post. It reflects the position at the present time only and may be reviewed in negotiation with the employee in the future. The appointment is subject to the current conditions of employment in the School Teachers' Pay and Conditions Document as they relate to Headteacher.

#### The Redeemer CE Primary School



#### Headteacher Person Specification November 2021

Believing, loving, caring, sharing, Everyone growing in the Light of Christ'

## The applicant will be required to safeguard and promote the welfare of children and young people

Selection decisions will be based on the criteria below. At each stage of the process an assessment will be made by the appointment panel to determine the extent to which the criteria have been met and the ability to fulfil the job description for the post.

Candidates failing to meet any of the essential criteria will automatically be excluded at any stage of the process.

The appointing panel will use a combination of assessment tools to determine each candidate's suitability and the extent to which the criteria have been met. These assessment tools include (but are not limited to) the application form, supporting statement, information gathered during the interview process and references.

#### A] Faith Commitment

	Essential/Desirable
Full and active member of a church in membership of Churches	
Together in England, AMiE, Evangelical Alliance or North West	
Partnership. (This requires evidence of current church	E
involvement and a clear indication of the applicant's beliefs in	
relation to a Church school).	

## To be able to demonstrate their knowledge and understanding of the following in the context of a Church school.

	Essential/Desirable
Leading school worship.	E
Ways of developing religious education and worship.	E
A commitment to strategic thinking and planning that builds, communicates and carries forward a coherent and shared vision for the Christian ethos of the school.	E
How relationships should be fostered and developed between the school, local Church and its community and Diocese of Blackburn.	E
Ways of leading the spiritual development of all the school community.	E

#### [B] Qualifications

	Essential/Desirable
Qualified teacher status.	E
Degree.	E

[C] Professional Development

	Essential/Desirable
Evidence of recent and appropriate professional development for	E
the role of headteacher.	

[D] School leadership and management knowledge and experience

	Essential/Desirable
Successful leadership as a headteacher or deputy headteacher	Е
of a primary school.	E
Proven track record of successfully leading school improvement.	E
Evidence of the application of strategies to review, evaluate and	E
improve teaching and learning.	E
Experience of curriculum leadership and development.	E
Experience of working constructively with parents.	E
Experience of monitoring staff performance.	E
The ability to provide support and advice to the Governing Body	Е
to enable it to meets its responsibilities.	E .
An understanding of strategic financial planning in relation to its	E
contribution to school improvement and pupil achievement.	E .
To have had experience of guiding, coaching, mentoring or	E
training individuals or teams.	
A track record of developing and maintaining effective teams.	Е
Maintains good awareness of current national education policy	Е
and strategy in a self-improving school system.	E

[E] Experience and knowledge of teaching

	Essential/Desirable
Successful teaching of pupils in the primary phase.	E
Experience of teaching in more than one school.	D
To have a working and current knowledge and understanding of all 3 Key Stages in the primary phase.	E
Can effectively analyse school data and identify appropriate actions which then form part of the school improvement plan.	E
Commitment to ensuring inclusion and addressing diversity positively.	E
A sound understanding of how children learn, how teachers can best teach and how to raise achievement for all pupils.	E

[F] Professional Attributes

	Essential/Desirable
Strong behaviour management skills.	E
An ability to communicate effectively, both orally and in writing, with a range of audiences.	E
To be a leader of learning demonstrating, promoting and encouraging excellent classroom practice.	E
A commitment to the professional development for staff and self.	E
Have a good commitment to sustained attendance at work.	E
To have good judgement including the ability to assess and balance risks and opportunities.	E

A desire to engage and work collaboratively with parents and carers and governors.	E
The ability to plan and prioritise and organise self and others.	E

[G] Personal Qualities

	Essential/Desirable
A passion for achieving the very best outcomes for all children.	E
A clear vision for an innovative, progressive, forward-thinking	
and outward-facing school, together with the ability to	E
communicate that vision to all people.	
The capacity to provide inspirational, enthusiastic and innovative	E
educational leadership.	_
A caring and considerate attitude towards children, which values	E
each child's potential and recognises each child as an individual.	_
Flexibility, initiative and drive to maintain a positive attitude in the	E
face of a challenging and demanding job.	_
An ability to establish effective working relationships with a wide	
and diverse range of people including pupils, parents, governors,	E
colleagues, other professionals and wider community.	
Think analytically and creatively, demonstrating initiative in	E
solving problems.	L
Be aware of their own strengths and areas for development;	E
listen to, and reflect constructively upon feedback from others.	L

[H] Safeguarding

	Essential/Desirable
Displays commitment to the protection and safeguarding of	E
children and young people.	E
The ability to form and maintain appropriate relationships and	F
personal boundaries with young people.	E
Has up to date knowledge and understanding of relevant	
legislation and guidance in relation to working with and protection	E
of children and young people.	
Will co-operate and work with relevant agencies to protect young	Е
people.	

#### [I] Professional Skills

Each candidate will be expected to demonstrate knowledge and understanding of the National Headteachers' Standards (2020) which also form the basis of the Job Description for a Headteacher in a VA school. Candidates will be expected to show evidence of having applied this knowledge and understanding in their current setting as well as an awareness of how this will be applied in The Redeemer Primary school.

[J] Confidential References and Reports

Positive and supportive faith reference from the priest/minister or Pastor where the applicant regularly worships.  Candidates who do not use their Parish priest/minister must give an explanation in the letter of application.	E
Positive recommendation from all referees, including either Local Authority or CEO Trust Lead.	E

### [K] Application Form and Supporting Statement

The form must be fully completed and legible. The supporting statement should be clear, concise and related to the specific post; it should be no longer than four sides of A4 (font size 12).

PLEASE DO NOT INCLUDE CVs with your application as these will not be considered.

These should both be emailed to <u>schoolhrteam@blackburn.gov.uk</u>.



November 2021

Dear Prospective candidate

#### **FAITH REFERENCES**

As you are aware the person specification for the post for which you are applying states that you are asked to provide a 'positive and supportive faith reference from the priest/minister where the applicant regularly worships'.

In the light of this and given that a priest is often managing ministry teams and/or more than one church/parish, we offer the following advice when seeking faith references.

- 1. Speak to the priest before completing your application to ask them to agree to act as a referee.
- 2. Ensure that the priest is aware of:
  - your involvement in parish life e.g. groups you attend/lead, Bible reading or intercession rota etc. (it may be that currently you are not heavily involved in parish life due to other commitments)
  - your present post name of school, areas of responsibility, etc
  - the post to which you are applying name of school, post, etc

By following the above advice, you are able to prepare the priest for the reference request and so ensure it will be completed as fully as possible.

Candidates who do not use their Parish priest/minister must explain the reason for this in the letter of application. This can be for a number of reasons, e.g. because the parish is in vacancy, or has a recently appointed priest. Whatever the situation, failure to explain may lead to your application not progressing further in the process.

The following websites set out the current list of churches that are members of Churches Together in England, the Evangelical Alliance and North-West Gospel Partnership. Please ensure that your place of worship is on the list. If you have any questions with regard to your church's affiliation or the contents of this letter you should contact the Diocesan Adviser for the appointment at <a href="mailto:jo.snape@blackburn.anglican.org">jo.snape@blackburn.anglican.org</a>

The list of Churches Together in England and its associated bodies can be found at <a href="www.cte.org.uk">www.cte.org.uk</a> The list of member churches of the Evangelical Alliance can be found at <a href="www.eauk.org">www.eauk.org</a> The list of member churches of the North West Gospel Partnership can be found at <a href="https://northwestpartnership.com/">https://northwestpartnership.com/</a>

Yours faithfully,

Jo Snape

## Associate Adviser for Blackburn Diocese Other matters.

The National Society Contract of employment will be used.

The relevant section of the contract is as follows:

As the Headteacher of a Church of England school, you are required to have regard to the Christian character of the School and its Foundation and to undertake not to do anything in any way contrary to the interests of the Foundation.

You are required to give and/or supervise the giving of religious education in accordance with the doctrines of the Church of England and the Trust Deed of the school.

You are required to take part in and lead acts of religious worship.

Education with a Christian Perspective - Blackburn Diocese

Blackburn-Diocesan-Board-of-Education.pdf (bdeducation.org.uk)

#### **Board of Education**

Diocesan Offices Clayton House Walker Office Park Blackburn BB1 2QE

Tel. 01254 503070



#### The Diocese

The Diocese of Blackburn covers most of the County of Lancashire, the Unitary Authorities of Blackburn with Darwen, Blackpool and part of the Metropolitan Borough of Wigan.

There are 211 parishes and 280 churches within the Diocese, divided into two arch deaneries, served by the Bishop of Blackburn and his two Suffragan Bishops of Burnley and Lancaster.

#### The Diocese and its schools

No other Diocese has such an extensive commitment to Church of England and Methodist schools. The diocese has some of the most distinctive schools, most of which are aided or formerly aided. There are a small number of church academies in comparison with many being part of three multi-academy trusts that have church majority membership. Schools range in size from 1600 pupils in the largest to small primary schools in rural communities with less than 30 on roll, educating over 44 000 students on a daily basis.

The Diocese, like the Church of England nationally, believes that church school education stands at the centre of the church's mission and rigorously promotes the distinctive nature of church schools. Church schools endeavour to ensure that a Christian perspective informs all aspects of life. This is reflected in our promotion of Christian belief and values throughout the whole curriculum, the high priority given to worship and religious education and in the Christian nurture and care afforded to all members of the school community.

#### **Diocesan support for Church education**

The staff of the Diocesan Board of Education provide a considerable range of services to the schools of the Diocese: governor training, preparation of policies, advice before and after Inspection, SIAMs Inspection service, Admission/appeal advice, support for religious education and worship, legal, practical and financial help for Aided school buildings, negotiations with local authorities, the Church of England Education Office and the DFE.

In addition, a co-operative approach has been developed with the Methodist Church and its education officers for the support of Methodist schools in the North West Districts. There is also very close liaison between the Church of England Dioceses in the North of England.

#### **Attendance Policy Statement**



The Redeemer Primary School is committed to achieving and maintaining a high level of attendance from all employees through the application of good management practice. All employees must recognise the importance of good attendance and ensure that any sickness absence is kept to a minimum.

Whilst supporting employees during periods of sickness, the school's leadership team monitors levels of sickness absence in school regularly and takes action in accordance with the guidelines adopted by the school to deal with unacceptable levels and frequency of sickness absence.

Good attendance enhances the service delivered by the school, minimises staffing difficulties and ensures best value to the school. All employees in this school must understand the importance of good attendance to the operation, performance and image of the school and must show a commitment to achieving and maintaining a high level of attendance.

