

Nurturing Today's Young People, Inspiring Tomorrow's Leaders

# **REGIONAL PASTORAL MANAGER (LANCASHIRE)**

## JOB DESCRIPTION

#### **JOB PURPOSE**

The Regional Pastoral Manager (Behaviour Strategy Lead) will play a pivotal role in embedding the "Behave Like a STAR" policy and "Rising Stars" policy across a cluster of Star Academies. This role involves supporting senior leaders, delivering training, conducting behaviour reviews, and driving improvements in behaviour and inclusion across schools in the Lancashire region.

#### **JOB SUMMARY**

- 1. Ensure support for Star schools is commensurate with need, so that improvements can be accelerated and sustained within a time-limited period.
- 2. Champion and support the implementation of the "Behave Like a STAR" behaviour strategy across schools.
- 3. Ensure engagement with Rising/Faithful Stars.
- 4. Collaborate with school leadership teams to align behaviour strategies with whole-school improvement priorities.
- 5. Deliver high-quality training and coaching to staff at all levels.
- 6. Conduct comprehensive behaviour reviews and develop tailored action plans.
- 7. Secure a common understanding around behavioural expectations across all Star schools.
- 8. Support the mission, vision and values of the trust and its establishments.
- 9. Support and engage in the delivery of Team Teach training.

## **KEY RESPONSIBILITIES AND ACCOUNTABILITIES**

## 1. Operational Management

- 1.1 Be accountable to the Trust for the sustained improvement in the quality of pastoral outcomes for children and young people across Star.
- 1.2 Ensure all members of the pastoral team in schools have robust workplans to enable Star excellence on a day-to-day basis operationally on the ground.
- 1.3 Implement a robust improvement plan with pastoral teams in schools through instructional coaching.
- 1.4 Work with pastoral teams to ensure behaviour routines are habitual and link to Behave Like A Star: Leadership Habits and Playbook.

1.5 Ensure leaders place sufficient emphasis on developing a strong Star culture as evidenced by high attendance, low suspensions and exclusions, strong safeguarding mechanisms and a comprehensive enrichment programme to enhance the personal development of pupils.

# 2. Leading Behaviour and Pastoral Development

- 2.1 Under the leadership of the Director of Inclusion, work with the Principal/RDEP to secure consistently high standards of behaviour and pastoral development in all year groups, through the introduction and embedding of the Trust's polices and standardised operating procedures.
- 2.2 Audit the school's behaviour systems and facilities including routines, records, alternative provision, and Impact provision identifying best practice and areas for improvement.
- 2.3 Use findings from behaviour and pastoral 'deep dives' to address shortfalls quickly and sustainably within a limited timeframe.
- 2.4 Ensure that pastoral teams use data dynamically on a day-to-day basis to address issues quickly.
- 2.5 Work with pastoral teams to secure a culture of excellence through the implementation of Star's behavioural leadership norms, particularly aspects of the Rising Stars Framework.
- 2.6 Ensure that all staff develop and improve their practice through full engagement in professional learning communities.
- 2.7 Provide instructional coaching support for key staff to improve the quality of their pastoral practice.
- 2.8 As directed by the Director of Inclusion, resolve issues raised by Regional Directors/Executive Principals and Principals in relation to behaviour and pastoral development within schools.
- 2.9 Through the Director of Inclusion, identify professional development needs to help improve pastoral provision for pupils.
- 2.10 Collate information from designated schools to support the publication of behaviour and pastoral development dashboards that include rewards, Rising/ Faithful Stars, red line behaviours, suspensions, permanent exclusions (including repeats).
- 2.11 Where necessary, provide training on how to be an effective instructional coach, outlining the key principles around instructional coaching and Star excellent pastoral leadership.
- 2.12 Ensure there are sufficient members in each school, proportionate to need, that have current and upto-date training around positive handling.

# 3. Raising Aspiration, Ambition and Achievement

- 3.1 Lead, model and promote an ethos of aspiration and achievement for all young people in the school.
- 3.2 Create a positive culture of challenge, support, care and high expectations, in order to raise standards and secure positive educational experiences for all pupils.
- 3.3 Ensure that all members of the school community feel valued as individuals and receive world-class professional development around pastoral provision.

# 4. Relationships and Partnerships

4.1 Promote strong relationships and effective working arrangements with the Trust, governors, staff, parents and pupils.

- 4.2 Work with the Director of Inclusion, Principal, RDEP and Senior Leaders to motivate and enable all staff to carry out their respective roles to the highest standard, through robust line management and high quality continuing professional development based on assessment of needs and identified through the appraisal process.
- 4.3 Establish collaborative and open relationships with all stakeholders.
- 4.4 Within the Trust's frameworks, develop focused and effective partnerships with a range of organisations to support improved outcomes for pupils.

# 5. Funding/Budget Management

5.1 In keeping with the Trust's financial systems, ensure that budgetary controls are effective and expenditure is managed effectively.

# 6. Accountability

- 6.1 Be accountable to the Trust for the performance and pastoral outcomes of the school.
- 6.2 Report on a regular basis and as required to the Director of Inclusion.

# 7. Management

- 7.1 Work with the Director of Inclusion to ensure that rigorous line management systems are in place and operating effectively throughout the school.
- 7.2 Work with Principal and RDEP to ensure that comprehensive and systematic programmes of high-quality professional development are in place.

# 8. Other Responsibilities

- 8.1 Promote the trust's vision of 'nurturing today's young people, inspiring tomorrow's leaders'.
- 8.2 Champion the trust's values of 'Service', 'Teamwork', 'Ambition' and 'Respect'.
- 8.3 Contribute to the wider life of the Trust and its schools through out of hours and partnership work.
- 8.4 Carry out any such duties as may be reasonably required by the Chief Executive and the Director of Education.
- 8.5 Demonstrate commitment to safeguarding and promoting the welfare of children, young people and vulnerable adults.

## 9. Records Management

9.1 All staff who create, receive, and use records in the course of their job are responsible for ensuring that records are managed appropriately. It is therefore likely that this post-holder will have responsibility for record-keeping as part of the role. Employees are required to be conversant with the trust's policies and procedures on records management.

This appointment is with Star Academies. The job description forms part of the contract of employment of the person appointed to this post. It reflects the position at the present time only and may be reviewed in negotiation with the employee in the future. The appointment is subject to the terms and conditions outlined in the 'Star Academies Contract'.



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# PERSON SPECIFICATION

Assessed by: Essential/ App Interview No **CATEGORIES** Desirable **Form** /Task **QUALIFICATIONS** Degree or equivalent qualification. 1. Ε  $\checkmark$ Evidence of professional development. 2. ✓ Ε Team Teach trainer accreditation or willingness to achieve it. 3. Ε ✓ **EXPERIENCE** 4. Behaviour/ pastoral management in a school setting. Ε Developing and enhancing a positive school culture. ✓ ✓ 5. Ε Track record of outstanding pastoral practice within a wide 6. Ε range of school settings. Successful and sustained delivery of outstanding pastoral 7. Ε outcomes. Developing and leading the implementation of strategies to 8. Ε sustain whole system improvement. Developing and implementing whole-school intervention strategies to sustain and enhance outstanding pastoral 9. Ε outcomes. Partnership working and collaboration within a MAT or local 10. Ε authority context. ABILITIES, SKILLS AND KNOWLEDGE Up to date knowledge in first-class pastoral provision, national 11. Ε policy and statutory requirements. Up to date knowledge on provision for pupils with social, 12. emotional and mental health needs and strategies to help Ε them flourish academically and pastorally. Knowledge of school leadership evidence-based practice. Ε 13.

			Assessed by:			
No	CATEGORIES	Essential/ Desirable	App Form	Interview /Task		
14.	The ability to forensically analyse a school's current areas of development and to put in place plans to secure improvement sustainably and quickly.	E	<b>✓</b>	✓		
15.	The ability to embrace, adopt and put in to practice the Trust's behaviour and pastoral development policies and standard operating procedures.	E	<b>√</b>	<b>√</b>		
16.	An understanding of the importance of robust and rigorously applied management and accountability systems in securing sustainable behaviour and pastoral improvement.	E	<b>√</b>	<b>√</b>		
17.	A proven ability to generate and deliver a collective vision and shared purpose.	E	<b>√</b>	✓		
18.	A proven ability to develop, communicate and successfully implement strategies.	E	<b>√</b>	✓		
19.	A proven ability to create, build and adjust effective staffing structures.	E	<b>√</b>	✓		
20.	The ability to analyse and use data dynamically to drive improvements and marginal gains each day.	E	<b>✓</b>	<b>√</b>		
21.	Effective instructional coaching skills to model policies and standard operating procedures on the ground with key staff.	E	<b>√</b>	✓		
22.	Well-developed interpersonal and communication skills that ensure norms are established by all staff.	E	<b>√</b>	✓		
PERS	PERSONAL QUALITIES					
23.	A passionate belief in the Trust's vision of 'nurturing today's young people, inspiring tomorrow's leaders'.	E	<b>✓</b>	✓		
24.	A strong commitment to the Trust value of 'Service'.	E	✓	✓		
25.	A strong commitment to the Trust value of 'Teamwork'.	E	✓	✓		
26.	A strong commitment to the Trust value of 'Ambition'.	E	✓	✓		
27.	A strong commitment to the Trust value of 'Respect'.	E	✓	✓		
28.	Commitment to support Star Academies' agenda for safeguarding and equality and diversity.	E	✓	✓		

				Assessed by:	
No	CATEGORIES	Essential/ Desirable	App Form	Interview /Task	
29.	Sympathetic to and supportive of the mixed multi-academy trust model.	E	✓	<b>√</b>	